

# KNOWLEDGE ARCHITECTURE: IT'S IMPORTANCE TO AN ORGANIZATION

A satellite is shown in space, with its large, gold-colored solar panels extended. The satellite is illuminated by a bright light source, likely the sun, creating a strong glow and casting shadows. The background is a deep blue, representing the Earth's surface or the sky.

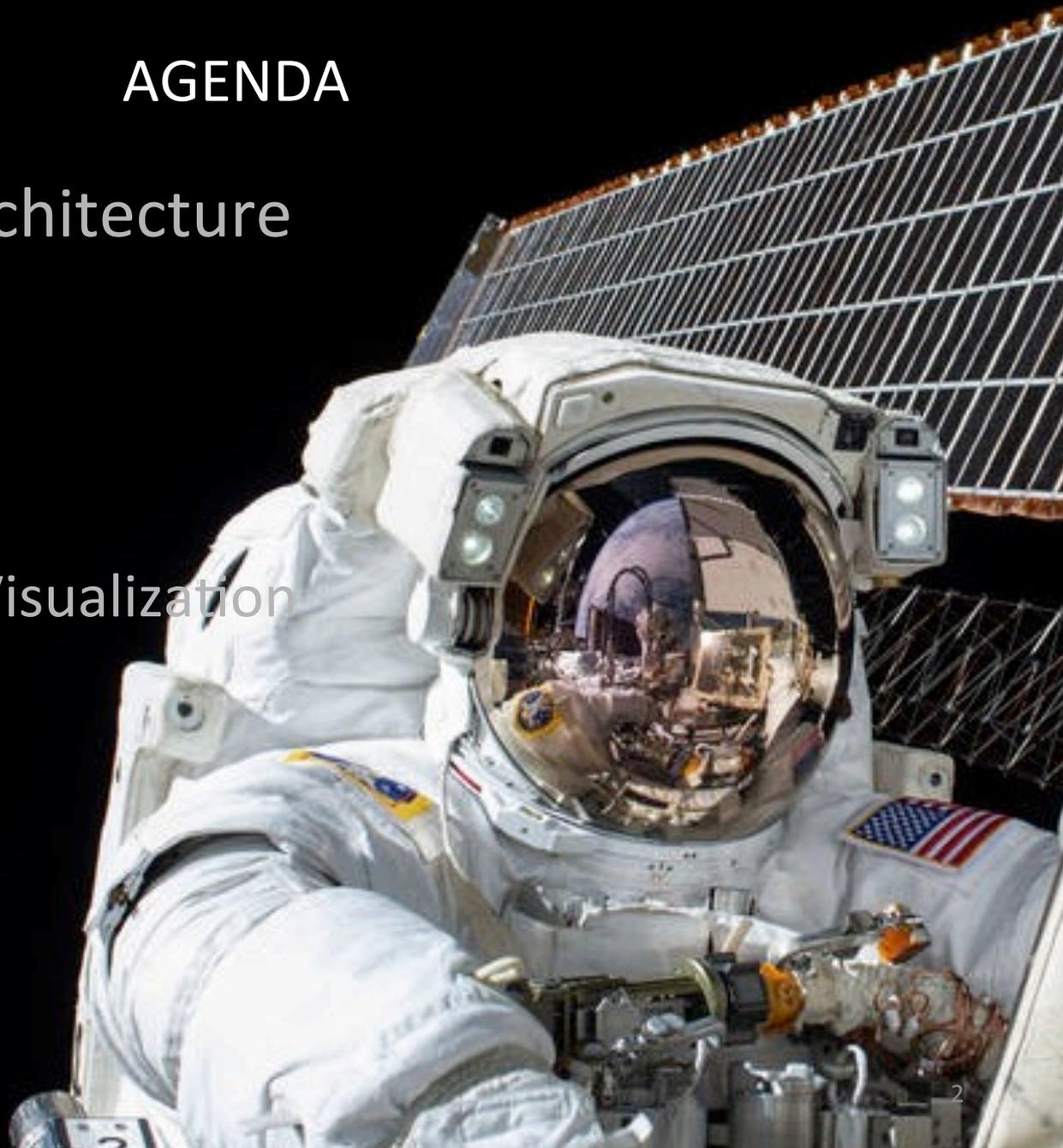
Combining Strategy, Data Science and Information Architecture to Transform Data to Knowledge

KM2020 – I V & V  
May 19, 2016

David Meza  
Chief Knowledge Architect  
NASA Johnson Space Center

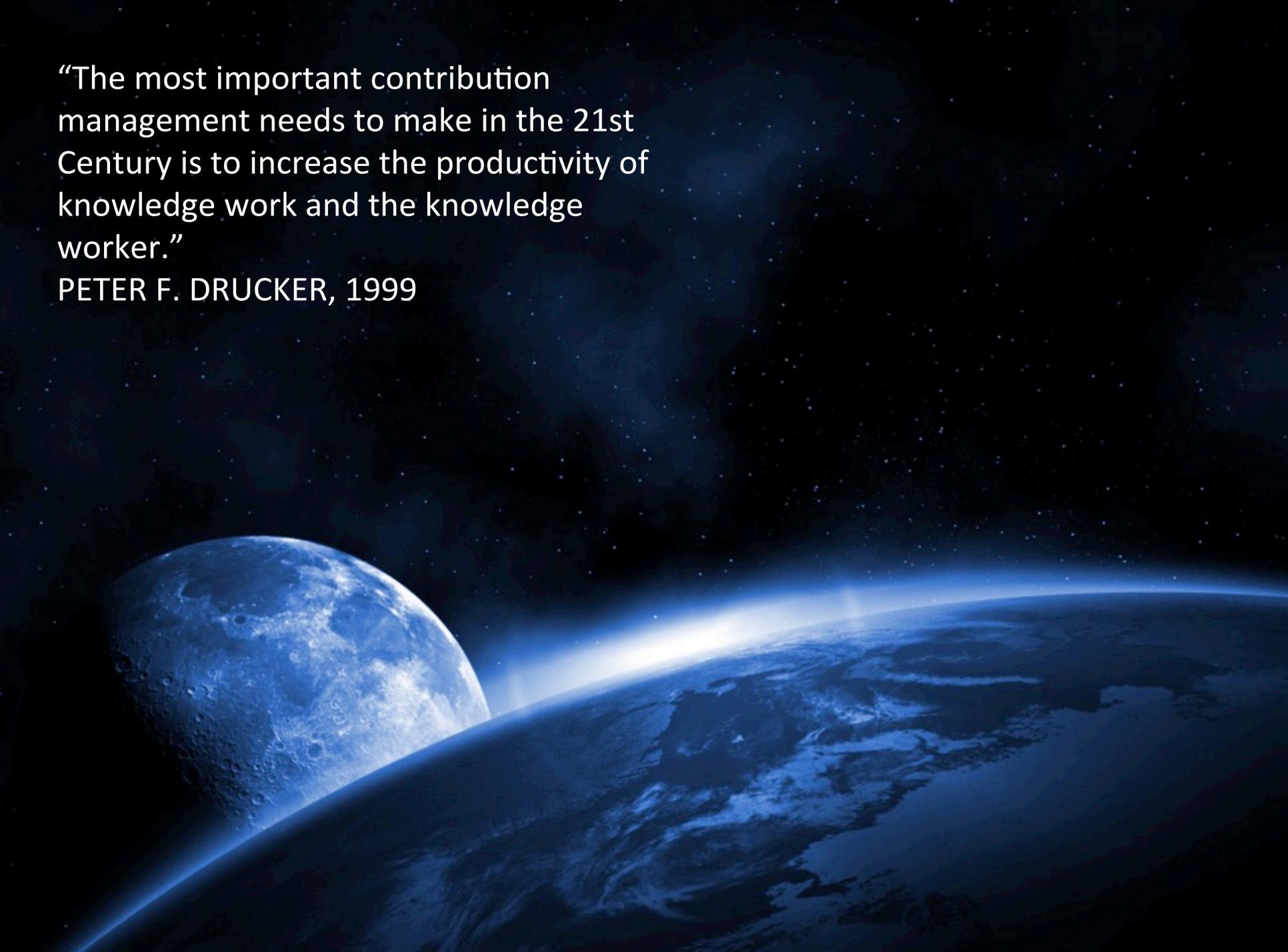
# AGENDA

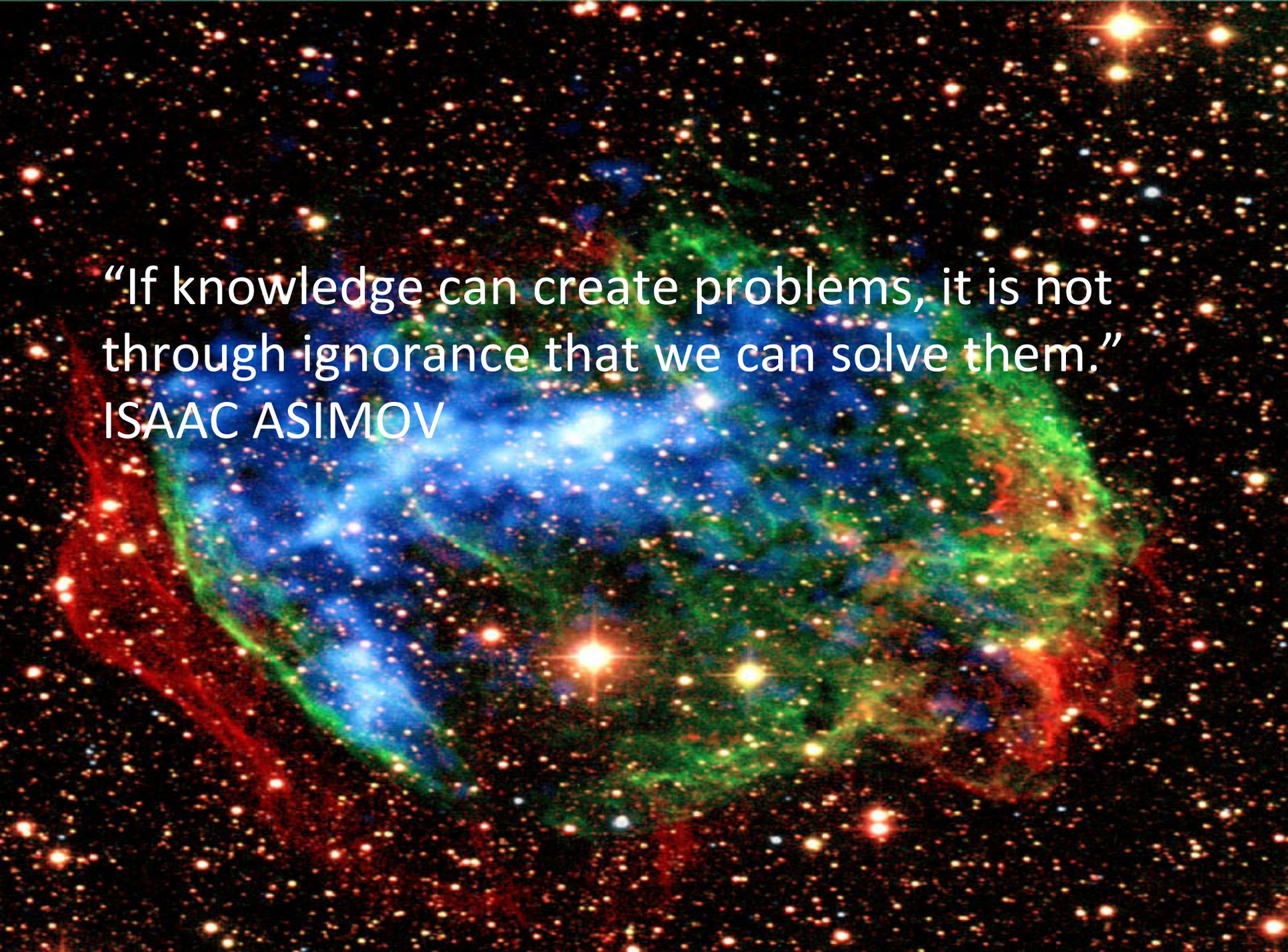
- Knowledge Architecture
- Opportunities
  - Search
  - Storage
  - Data Driven Visualization
- Questions?



“The most important contribution management needs to make in the 21st Century is to increase the productivity of knowledge work and the knowledge worker.”

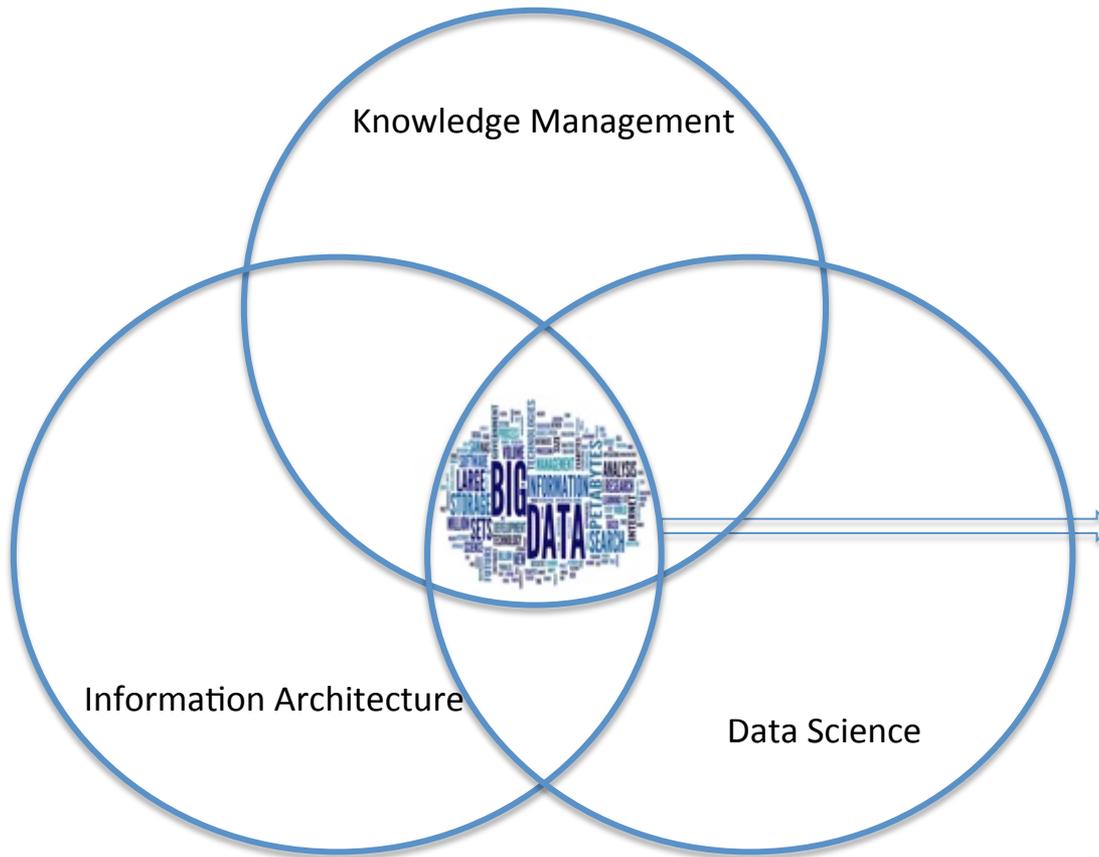
PETER F. DRUCKER, 1999





“If knowledge can create problems, it is not  
through ignorance that we can solve them.”  
ISAAC ASIMOV

To convert data to knowledge a convergence of Knowledge Management, Information Architecture and Data Science is necessary.



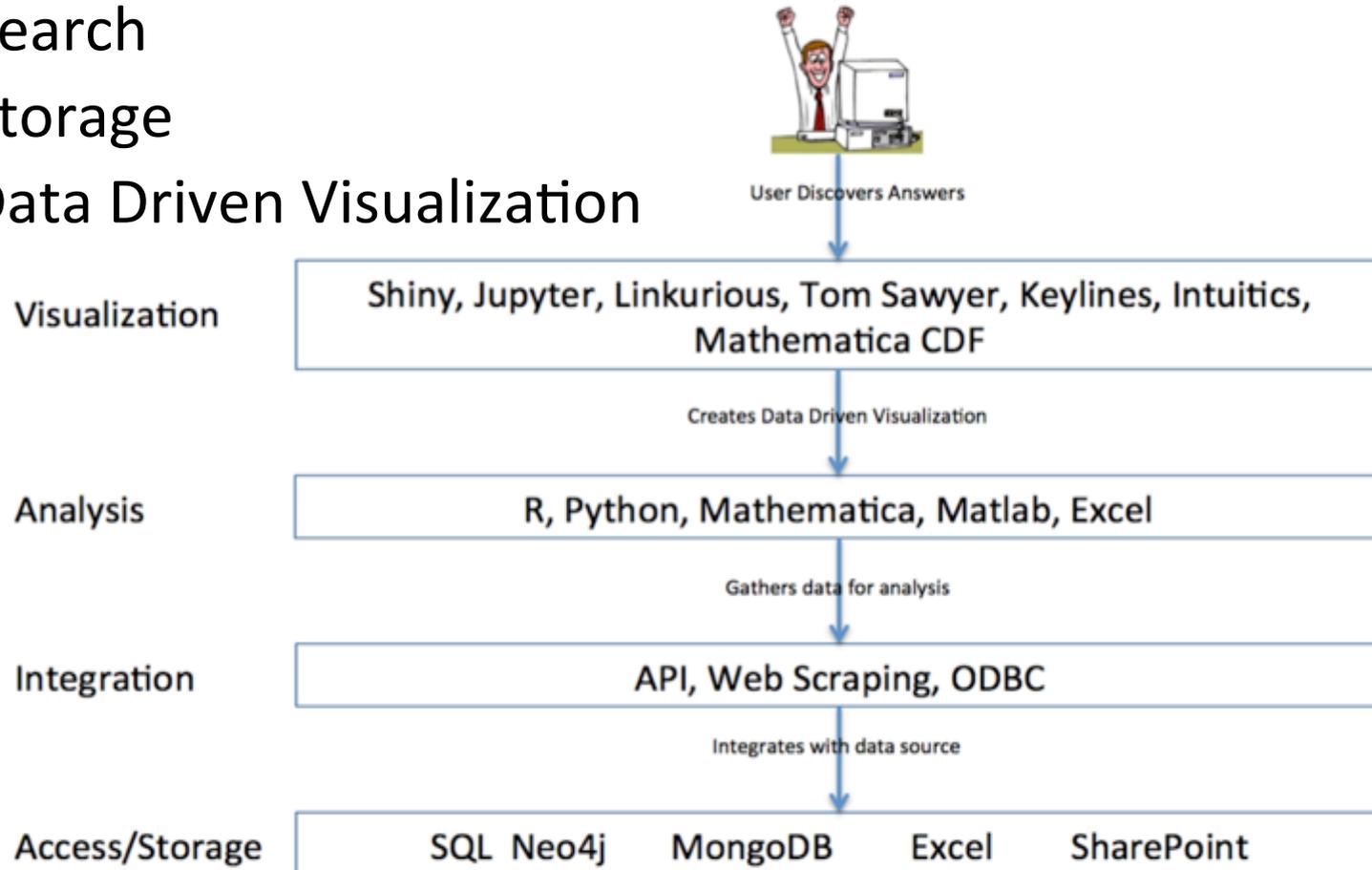


# Knowledge Architecture

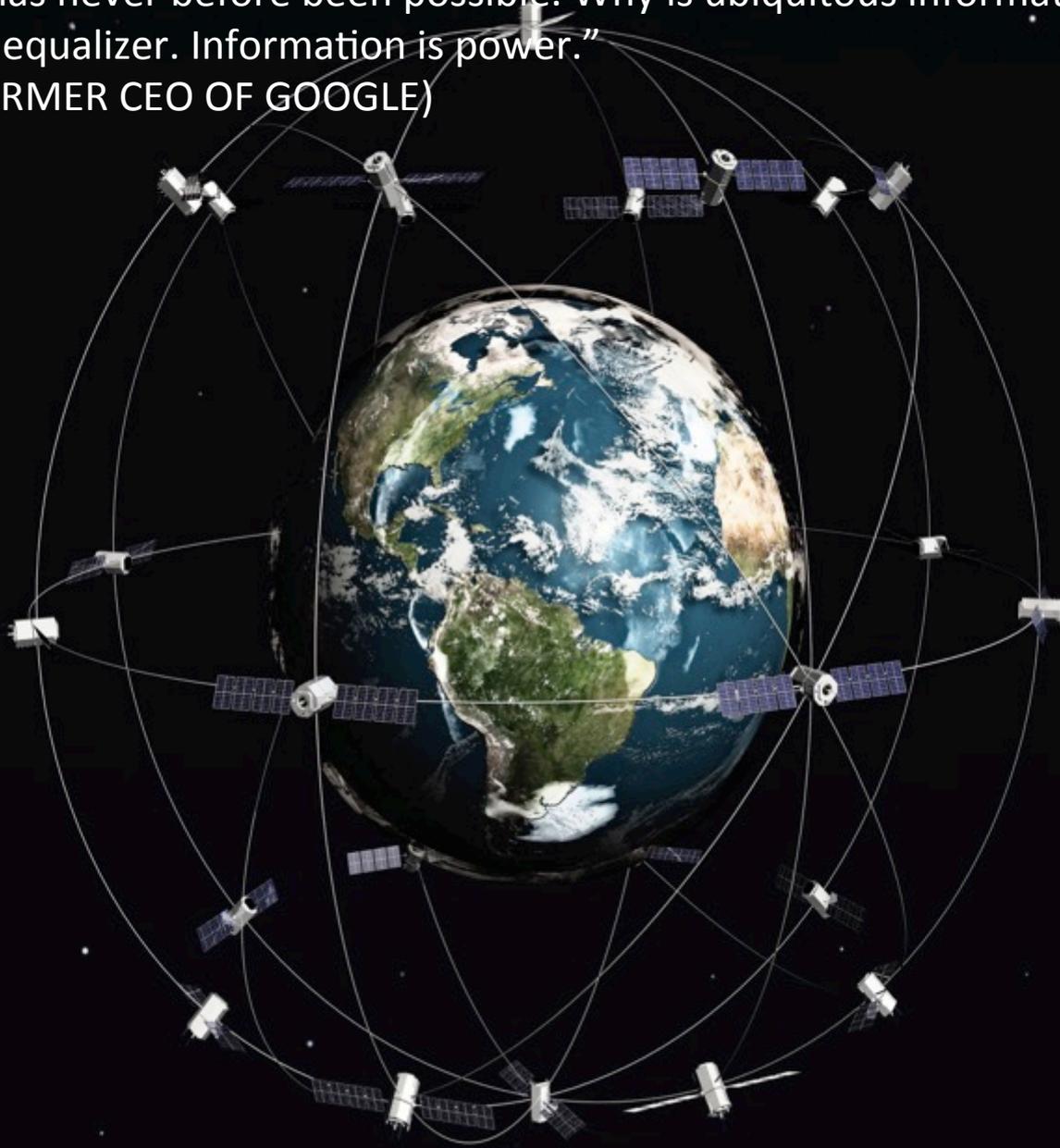
- The people, processes, and technology of designing, implementing, and applying the intellectual infrastructure of organizations.
- What is an intellectual infrastructure?
  - The set of activities to create, capture, organize, analyze, visualize, present, and utilize the information part of the information age..
- Information + Contexts = Knowledge
- Information Architecture + Knowledge Management + Data Science = Knowledge Architecture
- KM without applications is empty (Strategy Only)
- Applications without KA are blind (IT based KM)
- Data Science transform your data to knowledge

# Areas of Opportunity

- Search
- Storage
- Data Driven Visualization



“We have an opportunity for everyone in the world to have access to all the world’s information. This has never before been possible. Why is ubiquitous information so profound? It is a tremendous equalizer. Information is power.”  
ERIC SCHMIDT (FORMER CEO OF GOOGLE)



*"With great power comes  
great responsibility"  
~Voltaire*



# Opportunity 1: Search

46%

Workers can't find the information they need almost half the time.

*Source: IDC*

30%

of total R&D spend is wasted duplicating research and work previously done.

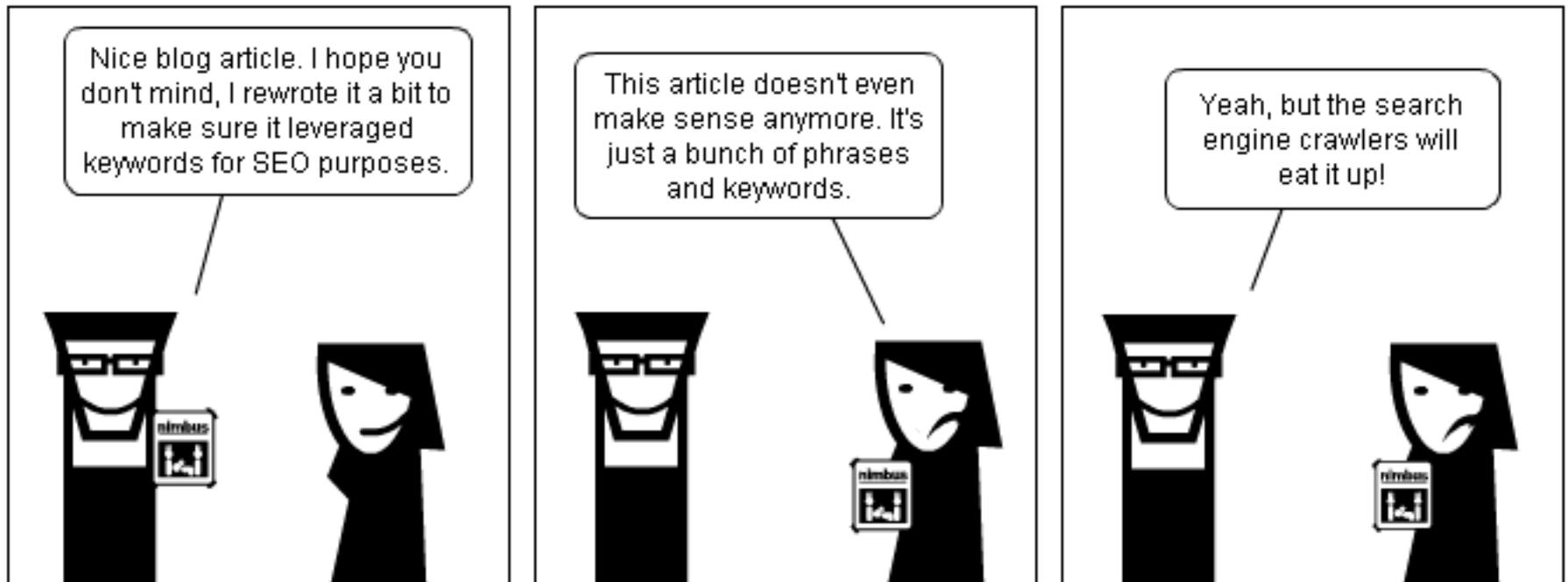
*Source: National Board of Patents and Registration (PRH), WIPO, IFA*

54%

of decisions are made with incomplete, inconsistent and inadequate information

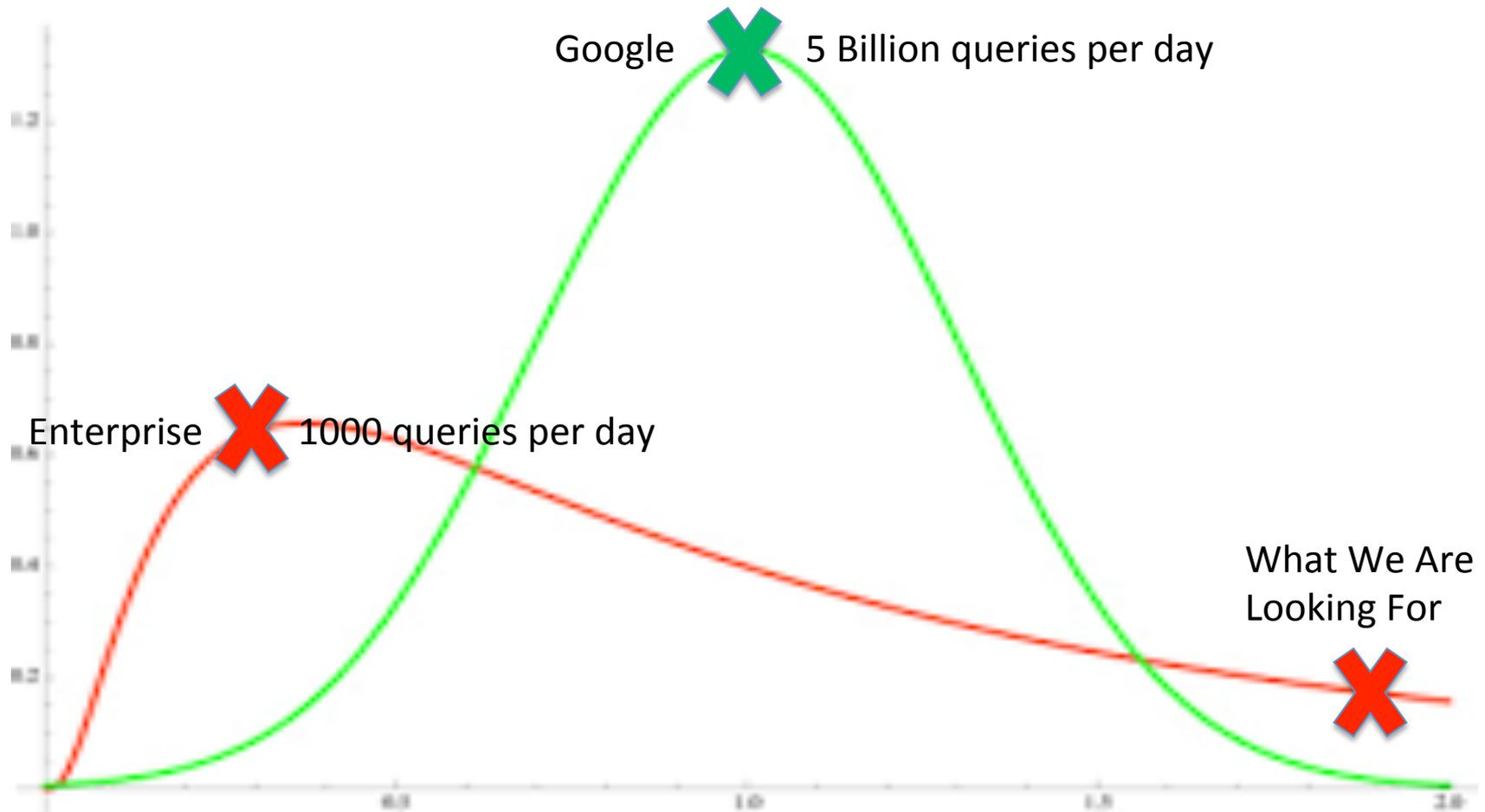
*Source: InfoCentric Research*

# Google It!



Courtesy of SocMedSean.com

# Page Rank By The Numbers



# NASA SEARCH EVALUATION



- There is No One Solution
- Master Data Management Plan is essential
- Identify Critical Data
- Develop Standards for Government and Contractor created data



# TOP USER REQUIREMENTS

- Semantic search
- Clustering or topic modeling algorithms
- Faceting
- Repository specific searches
- Ability to save searches
- Alerts

## Search

[Next](#)[Limit To ?](#)[Show Full Tree](#)

## Content

- [Archive](#)
- [Document](#)
- [PDF](#)
- [PowerPoint](#)
- [Spreadsheet](#)
- [Web Page](#)
- [XML](#)

[Show all file types](#)

## Functional Areas

- [Accessibility](#)
- [Accession](#)
- [Engineering](#)
- [Evaluation](#)
- [Expectancy](#)
- [Experiments](#)
- [Pressing](#)
- [Programming](#)
- [Safety](#)
- [Standard](#)
- [Switches](#)
- [Testing](#)

## People

- [Directors](#)

## Programs &amp; Missions

- [Application Technology Satellite Mission](#)

## Research Areas

- [Base](#)
- [Oxygen](#)

## Systems &amp; Equipment

- [Payloads](#)
- [Space Shuttle](#)
- [Space Transportation System](#)
- [Spacecraft](#)

Did you find what you were looking for?  [Certification & Accreditation](#)[http://ird.jsc.nasa.gov/ITSecurity/C\\_A/default.aspx](http://ird.jsc.nasa.gov/ITSecurity/C_A/default.aspx)

KeyMatch

[Crew Health and Safety](#)<https://sashare.jsc.nasa.gov/CHS/SitePages/Home.aspx>[IRD Customer Service System](#)<http://ird.jsc.nasa.gov/ComputerServices/css/default.aspx>**[MS WORD]** [6](#) [Relevance Score: 10 of 10]

research requests this month which logged 40.5 hours of research time and 9 research requests called for extensive research: Constellation: request from JSC Associate Director (Technical) for film footage showing **Apollo Uprighting System** testing in a water tank in the Gulf of Mexico, for reference in developing a similar [library.jsc.nasa.gov/.../jimms/jimms%20surveillance/2009/6.2.3%20april%2009%20surv.doc](http://library.jsc.nasa.gov/.../jimms/jimms%20surveillance/2009/6.2.3%20april%2009%20surv.doc) - 74KB - 2009-05-08 - [Request Removal](#)

**[MS WORD]** [\[REDACTED\]](#) [Relevance Score: 10 of 10]

available electronic ally , the contractor informed the patron to drop the last digit in the numbers he had provided to access the documents online . STIC staff had a request from a Lockheed Martin patron for documents relating to the **Apollo uprighting system** . This is the **system** whereby the **Apollo** capsule was able to land [library.jsc.nasa.gov/.../activity%20reports%202003-2007/2008/10-05-2007.doc](http://library.jsc.nasa.gov/.../activity%20reports%202003-2007/2008/10-05-2007.doc) - 104KB - 2007-10-09 - [Request Removal](#)

[Photo-s66-41852](#) [Relevance Score: 10 of 10]

Photo-s66-41852 **Apollo** Imagery S66-41852 (1966) --- Spacecraft 012 looking toward -Y axis during installation of heat shield. Note **uprighting system** compressor in aft bay, at right, and Reaction Control **System** (RCS) valve module panel, center of photo.

[spaceflight.nasa.gov/gallery/images/apollo/apollo1/html/s66-41852.html](http://spaceflight.nasa.gov/gallery/images/apollo/apollo1/html/s66-41852.html) - 4KB - 2012-11-01 - [Request Removal](#)[Chariots For Apollo, ch11-3](#) [Relevance Score: 10 of 10]

to briefings on **systems** and experiments, visited the Morehead Planetarium in North Carolina and the Griffith Planetarium in California for celestial navigation training, worked with the crew **systems** people in getting their suits and supporting equipment ready, and studied mission plans and other documentation. 19 The **Apollo**

[www.hq.nasa.gov/office/pao/History/SP-4205/ch11-3.html](http://www.hq.nasa.gov/office/pao/History/SP-4205/ch11-3.html) - 18KB - 2014-07-03 - [Request Removal](#)[The Apollo Spacecraft - A Chronology. Vol. I. Part 3 \(1962 3rd quarter\)](#) [Relevance Score: 10 of 10]

Space Vehicle Board," adopted on October 3, 1961, was revised to read "Spacecraft Launch Vehicle Coordination Charter for the **Apollo** Program MSFC-MSFC." The reasons for the revision were: to include the recently formed Management Council, to include the Electrical **Systems** Integration Panel and Instrumentation

[www.hq.nasa.gov/office/pao/History/SP-4009/v1p3d.htm](http://www.hq.nasa.gov/office/pao/History/SP-4009/v1p3d.htm) - 65KB - 2014-07-03 - [Request Removal](#)**[DOCX]** [6](#) [Relevance Score: 10 of 10]

imagery showing the **Apollo** Command Module **uprighting system** bringing a CM floating in water from an upside down to right side up position. Imagery is needed for determining possible crew health risks associated with hanging upside down in the capsule. Constellation support: Compiled table of statistics on #master/original [library.jsc.nasa.gov/.../JIMMS/JIMMS%20Surveillance/2009/6.2.3%202009-10%20Surv%20input.docx](http://library.jsc.nasa.gov/.../JIMMS/JIMMS%20Surveillance/2009/6.2.3%202009-10%20Surv%20input.docx) - 38KB - 2009-11-05 - [Request Removal](#)

[History Search Index - Search Results Full](#) [Relevance Score: 10 of 10]

History Search Index - Search Results Full NASA Home Page | JSC Home Page | JSC History Portal | Users Guide | Help | Archive Index History Full Detail Title: **APOLLO EXPERIENCE REPORT COMMAND MODULE UPRIGHTING SYSTEM** Information Record Number: 45784 Report Number: TN-D-7081 Date: 03/31/1973 Author/Interviewer: WHITE [historycollection.jsc.nasa.gov/getSingleDetail.cfm?id=45784](http://historycollection.jsc.nasa.gov/getSingleDetail.cfm?id=45784) - 0KB - 2015-10-16 - [Request Removal](#)

[JSC Digital Image Collection](#) [Relevance Score: 10 of 10]

on aft bay (41851); Spacecraft 012 looking toward -Y axis during installation of heat shield. Note **uprighting system** compressor in aft bay, at right, and Reaction Control **System** (RCS) valve module panel, center of photo (41852); Crew compartment heat shield being prepared for installation (41853). Subject Terms:**APOLLO 1**

[images.jsc.nasa.gov/luceneweb/caption.jsp?searchpage=true&keywords=41-D&selections=null&textsearch=G...](http://images.jsc.nasa.gov/luceneweb/caption.jsp?searchpage=true&keywords=41-D&selections=null&textsearch=G...) - 7KB - 2015-12-30 - [Request Removal](#)[JSC Digital Image Collection](#) [Relevance Score: 10 of 10]

on aft bay (41851); Spacecraft 012 looking toward -Y axis during installation of heat shield. Note **uprighting system** compressor in aft bay, at right, and Reaction Control **System** (RCS) valve module panel, center of photo (41852); Crew compartment heat shield being prepared for installation (41853). Subject Terms:**APOLLO 1**

[images.jsc.nasa.gov/luceneweb/caption.jsp?searchpage=true&to\\_year=1900&from\\_year=1900&from\\_month=1&to\\_y...](http://images.jsc.nasa.gov/luceneweb/caption.jsp?searchpage=true&to_year=1900&from_year=1900&from_month=1&to_y...) - 7KB - 2016-01-07 - [Request Removal](#)

Taxonomy Feedback

Select where to search:  IHS Content  Articles  Patents  Corporate

Repository Specific

Apollo <AND> uprighting system

Advanced



Set Query Alert | Manage Queries & Alerts

SYNONYMS & ONTOLOGY

FILTER RESULTS BY

Facet Filter

Content Classes

Corporate 530

Distribution by knowledge bases...

Modification Date



In Between

2002 - 2015

Site or Domain

< This field is missing > 458
www.jsc.nasa.gov 69
spaceflight.nasa.gov 3

File Extension

pdf 458
< This field is missing > 72

530 results

1. APO B-074-34 CHRON F2 ND LOW.pdf

KNOWLEDGE BASE: JSCHistory

Kraft and Kleinknecht have informed me that the Apollo uprighting system is not working.

Save Summary KB Info

2. APO B-065-36 CHRON F1 APR-29-65 APR-30-65.pdf

KNOWLEDGE BASE: JSCHistory

Test requirements were completed for uprighting system and stability tests on Apollo Boilerplate 1101.

Save Summary KB Info

3. 04146-ASTP B-1300 FR F8 AUG-75.pdf

KNOWLEDGE BASE: JSCHistory

The command module went to the stable II attitude after landing and was righted in 4 minutes and 24 seconds by the uprighting system. The Apollo crew opened the hatch after flotation collar installation to get more fresh air into the...

Save Summary KB Info 4 Similar Documents

4. J. Milton Heflin Oral History

KNOWLEDGE BASE: JSCHistory

And in fact, for the Apollo landings on the water, if my memory serves me correct, just... The uprighting system, which was a system to inflate bags on top of the command module, and if it's under water, as these bags inflate, then the center of buoyancy gets changed, and it just basically flips it right side up.

Save Summary KB Info 2 Similar Documents

5. HSI-139423.pdf

KNOWLEDGE BASE: JSCHistory

With the boilerplate in the Stable II attitude, the three test subjects upright the boilerplate by activating the uprighting system as per Apollo Block II crew postlanding procedures.

Save Summary KB Info

All Results

Clustering

Focused information on: uprighting system

General Facts | Parts and Functions | Parameters | Causes and Effects | People & Roles

Consumer Sentiment | Corporate Categories

Made Up Of

Table with 2 columns: Item, Count. Items include compressor-inflated bag (5), air bag (1), gas filled bag (1), uprighting bag (1), inflatable bag st (1).

Part Of

Table with 2 columns: Item, Count. Items include recovery aids (7), a/ds Recovery aids (1), recovery subsystem (1).

Objects Acted Upon

Table with 2 columns: Item, Count. Items include recovery aids (3), system test (2), longeron (2), system performance (2), system canister (2).

More

Functions (Action + Object)

Table with 2 columns: Item, Count. Items include uprighting of spacecraft (5), return of spacecraft (4), return (3), inflation of bag (2), return of command module (2).

More

Acting Subjects

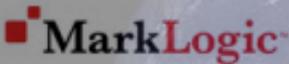
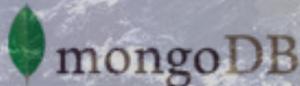
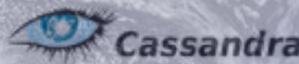
Table with 2 columns: Item, Count. Items include air (1), ANTENNA (1), arid post landing operation hatched by d... (1).

Interactions

Table with 2 columns: Item, Count. Items include uprighting system returns spacecraft (4), uprighting system uprights spacecraft (4), uprighting system returns command mod... (2), uprighting system rights command module (2), crew activates uprighting system (2).

More

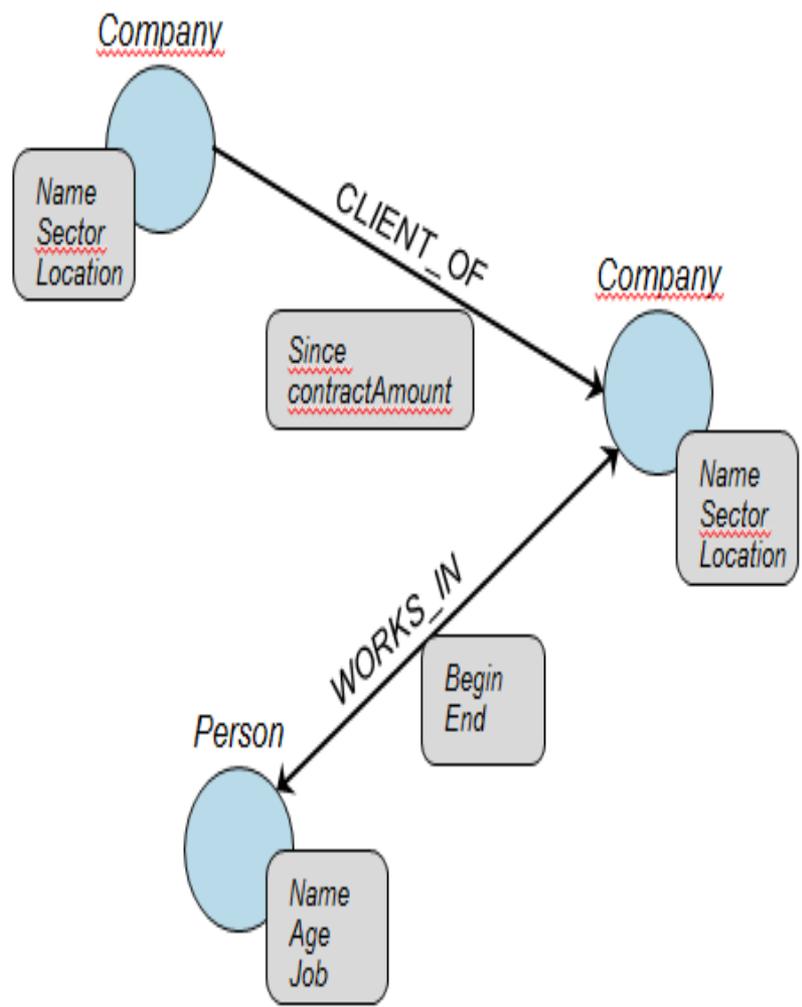
# Opportunity 2: Storage and Access

Document Database	Graph Databases
 <p>Couchbase</p>  <p>MarkLogic</p>  <p>mongoDB</p>	 <p>Neo4j</p>  <p>InfiniteGraph The Distributed Graph Database</p>
Wide Column Stores	Key-Value Databases
 <p>redis</p>  <p>amazon DynamoDB</p>  <p>AEROSPIKE</p>  <p>riak</p>	 <p>ACCUMULO</p>  <p>HYPERTABLE</p>  <p>Cassandra</p>  <p>APACHE HBASE</p>  <p>Amazon SimpleDB</p>

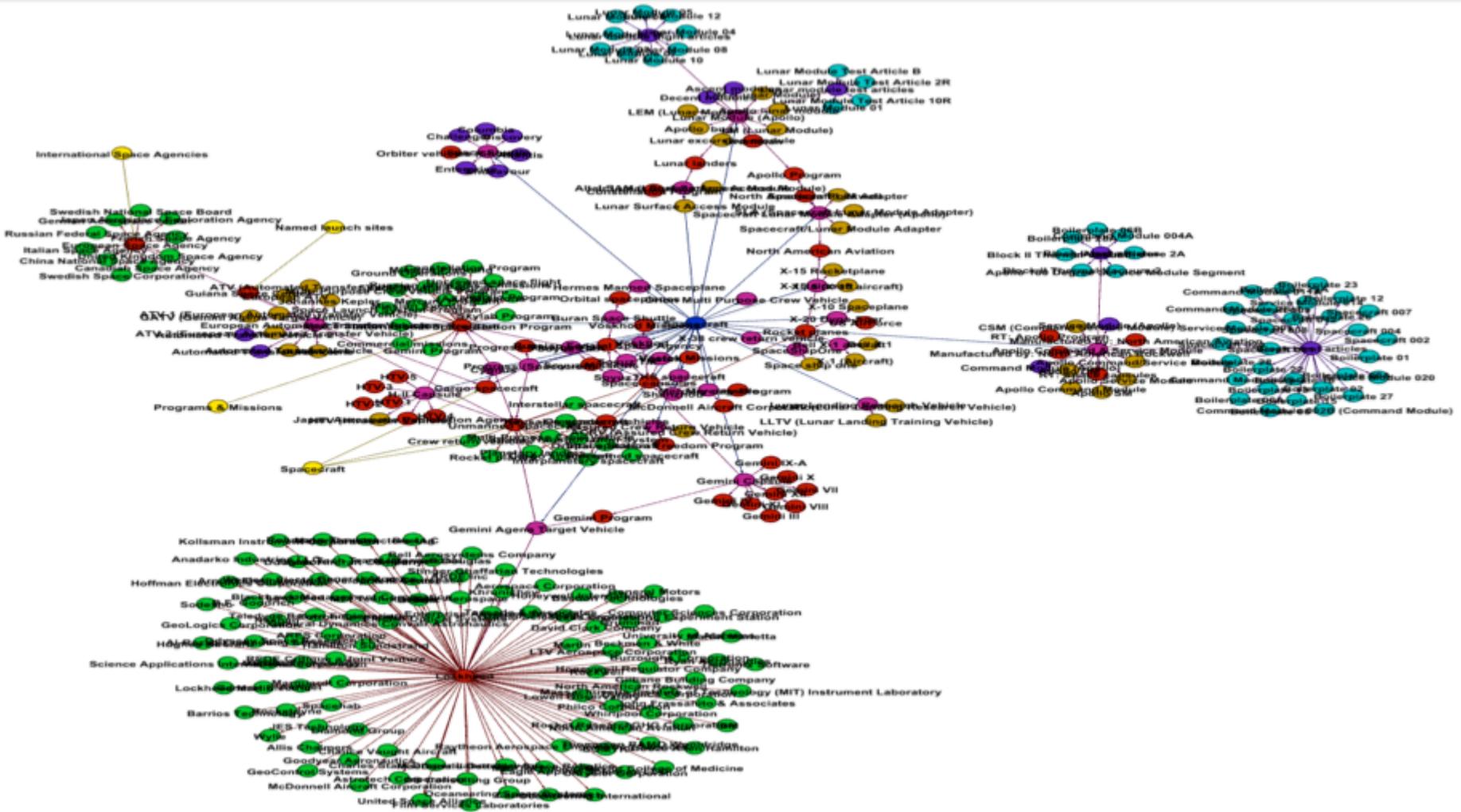
# Document to Graph

## Document Oriented Database

```
{
  "_id": 1,
  "name": { "first": "John", "last": "Backus" },
  "contribs": [ "Fortran", "ALGOL", "FP" ],
  "awards": [
    { "award": "W.W. McDowell Award",
      "year": 1967,
      "by": "IEEE Computer Society" },
    { "award": "Draper Prize",
      "year": 1993,
      "by": "National Academy of Engineering" }
  ]
}
```



# PATTERNS EMERGE



# LESSON LEARNED DATABASE



**NASA ENGINEERING NETWORK**

HOME OCE LESSONS LEARNED COMMUNITIES TOOLS & RESOURCES SEARCH

## LESSONS LEARNED

Lessons Learned

**LESSONS LEARNED**

- About
- Ares 1-X Lessons Learned
- Center Representatives
- Conferences and Events
- Forums
- Multimedia
- Policies and Processes
- Public NASA LL System

**CENTER LL SITES**

- GRC
- GSFC
- JPL
- JSC
- KSC
- LaRC
- MSFC

### LLIS

#### Latest Lessons Learned

**Lessons Learned from the Contracting Office on the Joint Base Operations Support Contract (J-BOSC) at KSC**

1845 12/17/2014 Bryce Collins KSC

Lessons Learned from the Contracting Office were identified involving Program Management, Administration, and Information Technology.

**Steel Pipe Handling Mishap**

11001 12/12/2014 Rick Parker KSC

A subcontractor employee was struck by a 16-inch ductile steel pipe trapping the employee's ankle/foot between the pipe and parking lot surface. The pipe was being maneuvered as part of a water main revitalization project and the employee attempted to secure the pipe using a 4x4 wooden dunnage board as a support brace. The excavator operator released the tension on the lifting sling and the pipe rotated resulting in the mishap.

**Poor Coordination of Routine Maintenance Spoiled an Important Test**

10401 08/11/2014 Naomi Palmer, Robert Develie, Ibrahim Khayat JPL

Routine work performed by a facility maintenance contractor initiated a chain of events that resulted in a Type C mishap and early termination of a materials life test and loss of all test samples. This lesson learned discusses the need to highlight facilities that host critical operations, improve communication between the building users and infrastructure organizations, train personnel to recognize hazardous conditions, and institute adequate test safeguards.

**Have team in place before beginning requirements generation (don't build team at same time)**

10001 08/11/2014 Scott Wilson KSC

**Deep Impact Deadly Embrace: Beware of Register Overflow Conditions**

2031 lessons submitted across NASA. Filter by date and Center only.  
Useful information stored in database.

# TOPIC MODELING



## Topics

gene 0.04  
dna 0.02  
genetic 0.01  
...

life 0.02  
evolve 0.01  
organism 0.01  
...

brain 0.04  
neuron 0.02  
nerve 0.01  
...

data 0.02  
number 0.02  
computer 0.01  
...

## Documents

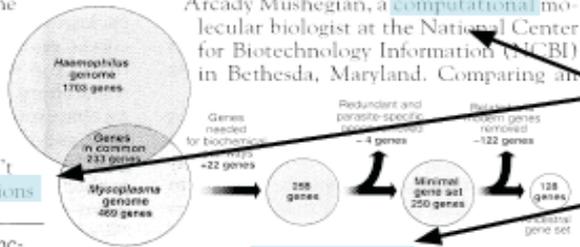
### Seeking Life's Bare (Genetic) Necessities

COLD SPRING HARBOR, NEW YORK—How many genes does an organism need to survive? Last week at the genome meeting here,\* two genome researchers with radically different approaches presented complementary views of the basic genes needed for life. One research team, using computer analyses to compare known genomes, concluded that today's organisms can be sustained with just 250 genes, and that the earliest life forms required a mere 128 genes. The other researcher mapped genes in a simple parasite and estimated that for this organism, 800 genes are plenty to do the job—but that anything short of 100 wouldn't be enough.

Although the numbers don't match precisely, those predictions

\* Genome Mapping and Sequencing, Cold Spring Harbor, New York, May 8 to 12.

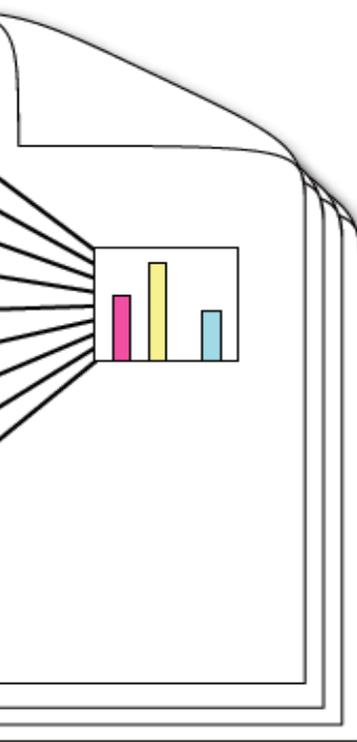
"are not all that far apart," especially in comparison to the 75,000 genes in the human genome, notes Siv Andersson at Uppsala University in Sweden. "This arrived at the 800 number. But coming up with a consensus answer may be more than just a guess. Numbers come, particularly as more and more genomes are completely mapped and sequenced. "It may be a way of organizing any newly sequenced genome," explains Arcady Mushegian, a computational molecular biologist at the National Center for Biotechnology Information (NCBI) in Bethesda, Maryland. Comparing an



Stripping down. Computer analysis yields an estimate of the minimum modern and ancient genomes.

SCIENCE • VOL. 272 • 24 MAY 1996

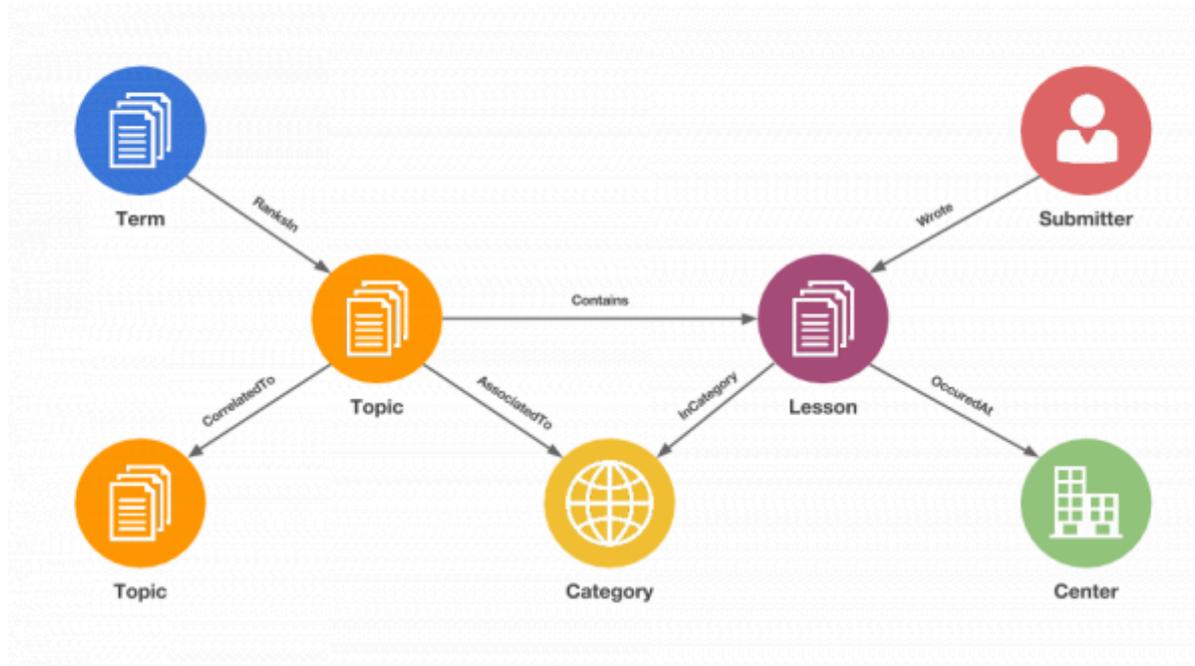
## Topic proportions and assignments



Topic models are based upon the idea that documents are mixtures of topics, where a topic is a probability distribution over words.

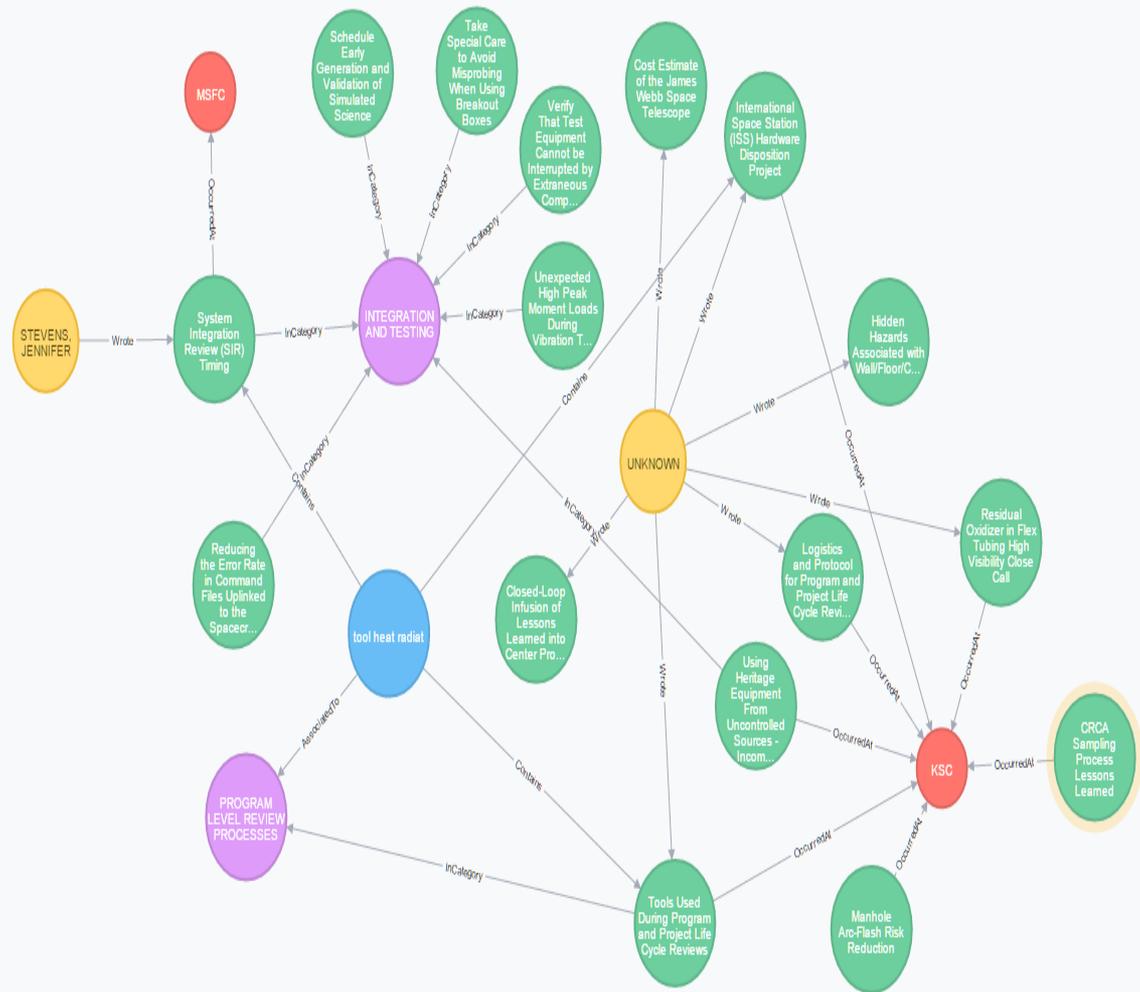
Blei, David M. 2011. "Introduction to Probabilistic Topic Models." *Communications of the ACM*. David Blei homepage - <http://www.cs.columbia.edu/~blei/topicmodeling.html>

# GRAPH MODEL OF LESSON LEARNED DATABASE



**NASA's knowledge management graph model.**

\* (32) Category (2) Center (2) Lesson (25) Submitter (2) Topic (1)  
 \*(28) AssociatedTo (1) Contains (3) InCategory (8) OccurredAt (8) Wrote (8)



**Lesson** url: <https://nen.nasa.gov/web/11/viewall/-/viewall/8018> org: Human Exploration and Operations, title: CRCA Sampling Process Lessons Learned

**abstract:**  
 The sampling and analysis processes, used to verify cleanliness of gases and liquids loaded into payloads and related Ground Support Equipment (GSE), were introducing an unacceptable level of process induced contamination. The process induced contamination often necessitated multiple resampling and extensive analyses to develop confidence of clean commodity

**lesson:** The particle contamination monitoring was insufficient to provide meaningful feedback to ensure operating protocols were successful in maintaining cleanliness levels. **safety:** FALSE **name:** 8018 **year:** 2014 **month:** 3 **day:** 11



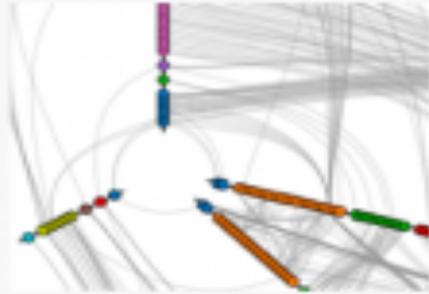
# OPPORTUNITY 3: DATA DRIVEN VISUALIZATION



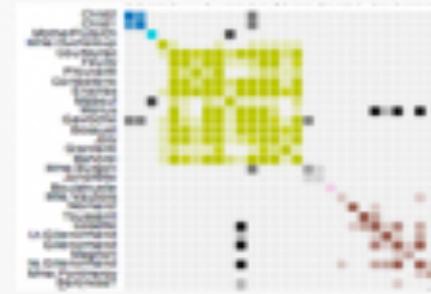
Fisheye Distortion



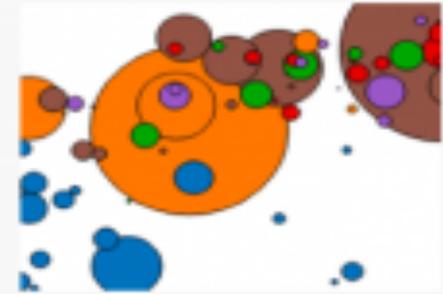
Hive Plot



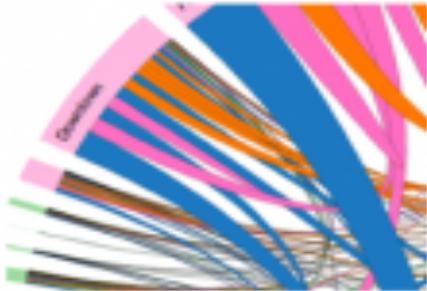
Co-occurrence Matrix



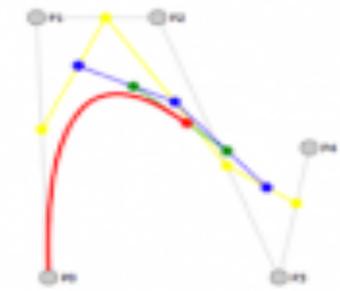
Motion Chart



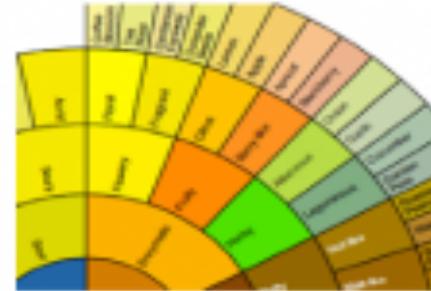
Chord Diagram



Animated Bézier's



Zoomable Sunburst



Collatz Graph



Parallel Sets



Word Cloud



1 SELECTED NODES

### Fuel and Oxidizer Storage Tank Relief Valves. #11384

pinned Lesson

Select... Deselect Hide Expand...

PROPERTIES

Find a property...

day 2

lesson Lack of relief valve isolation has resulted in excessive toxic vapor releases to the environment.

month 10

name 146

safety FALSE

title Fuel and Oxidizer Storage Tank Relief Valves.

url <https://nen.nasa.gov/web/11/viewall-/viewall/146>

year 92



1 SELECTED NODES

- Topic - fuel water valv #11797

**pinned** Topic

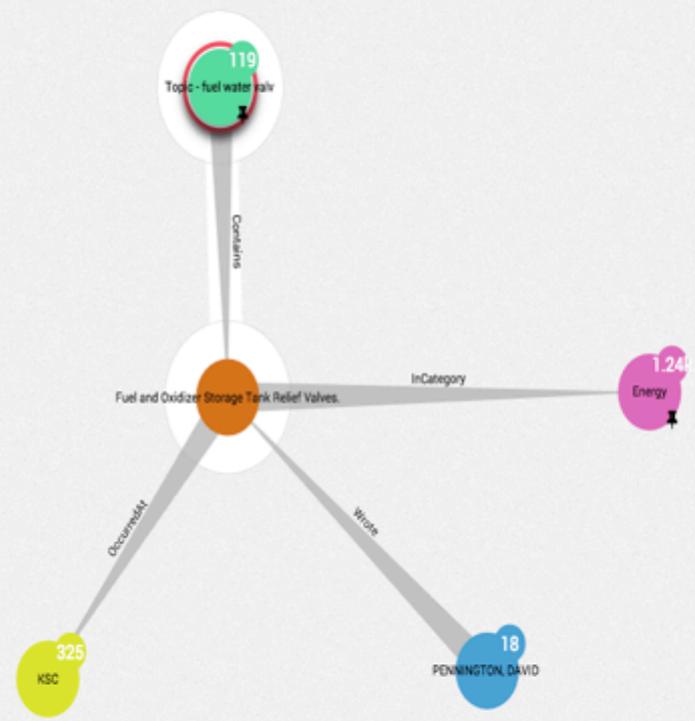
Select... Deselect Hide Expand... ⋮

PROPERTIES

Find a property...

label	fuel water valv
name	2

1 EDGES / 120 IN DATABASE



Menu Find Edit data ON OFF

Nodes Edges Paths Patterns

Type to search nodes...

1 SELECTED NODES

- Fuel and Oxidizer Storage Tank Relief Valves. #11384

pinned Lesson +

Select... Deselect Hide Collapse

PROPERTIES

Find a property...

day 2

lesson Lack of relief valve isolation has resulted in excessive toxic vapor releases to the environment.

month 10

name 146

safety FALSE

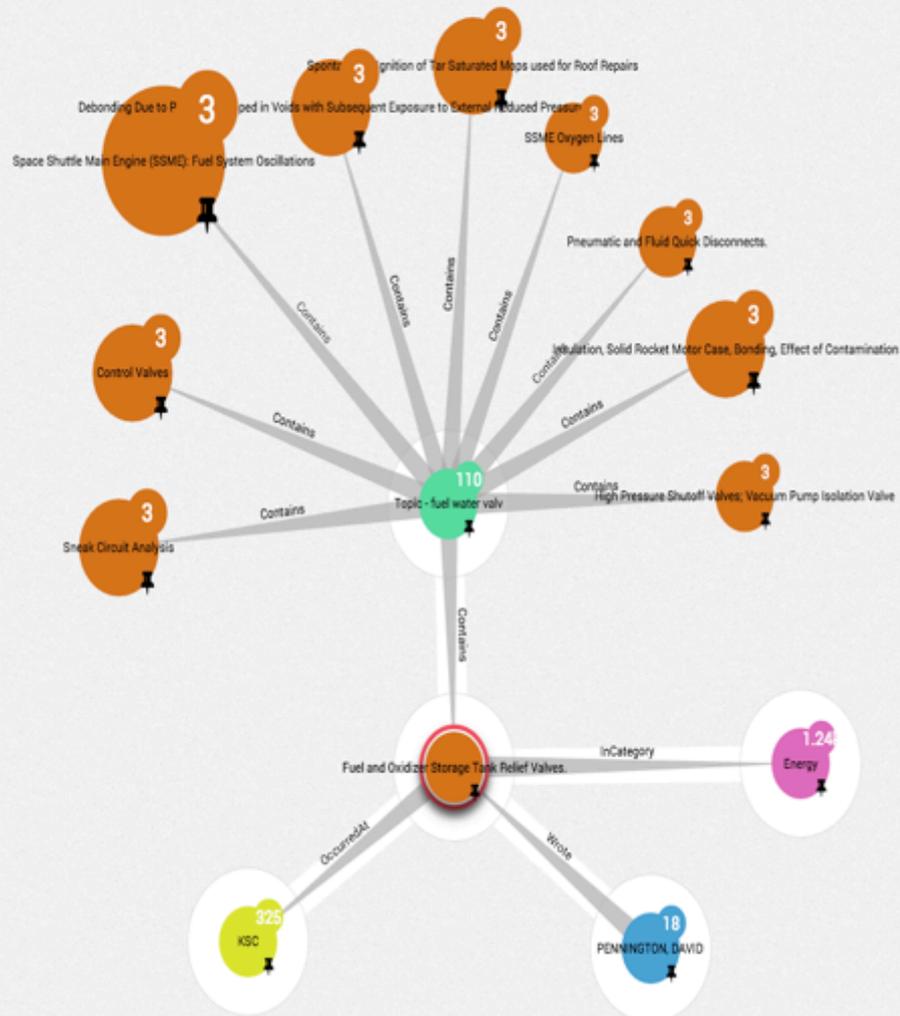
title Fuel and Oxidizer Storage Tank Relief Valves.

url <https://nen.nasa.gov/web/11/viewall/-/viewall/146>

year 92

+ Add property

4 EDGES / 4 IN DATABASE



1 Enter a cypher query that returns nodes and edges only...

PREVIEW RESULTS

1 SELECTED NODES

Use of Propellant Grade Commodities for Fuel Cell Powerplants #288

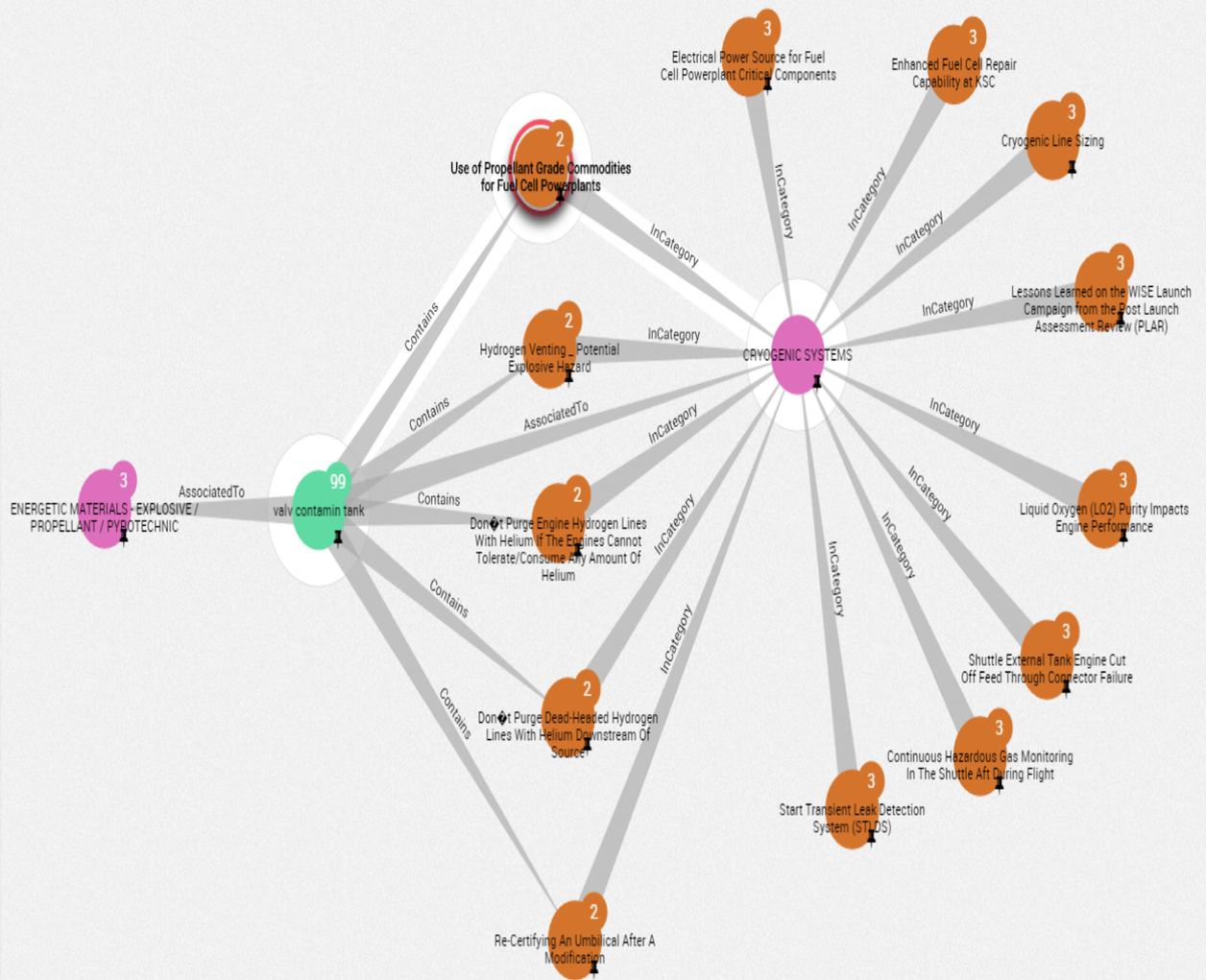
pinned Lesson

Select... Deselect Hide Expand...

PROPERTIES

Find a property...

abstract Space Shuttle Alkaline Fuel Cell Powerplants (FCPs) use O2 and H2 as reactants. These FCPs require high purity levels (99.99% and 99.989% respectively) than Space Shuttle Main Engines (99.2% and 99.2% LO2). Proton Exchange Membrane (PEM) FCPs have been developed that can use propellant grade reactants. This means that a common liquid oxygen and liquid hydrogen system could potentially be designed to meet both propulsion and electrical power generation requirements as well as for Environmental Control System (ECLS) and Environmental Control Support System (ECLSS). This would simplify crew and payload loading operations by getting rid of extra pad clock operations for the FCP Power Reactant Storage Distribution (PRSD) system and potentially consolidate into one "cryo load." In addition, if propellant grade reactants were used for Lunar or Mars surface...



```
1 MATCH (n:Topic)-[r:CorrelatedTo]->(m:Topic)
2 WHERE r.corr > 0.40
3 RETURN n, m, r,
4 n.name AS from,
5 m.name AS to,
6 (r.corr) AS value
```

PREVIEW RESULTS

1 SELECTED NODES

- valv contamin tank #2384

pinned Topic

Select... Deselect Hide Expand...

PROPERTIES

Find a property...

label	valv contamin tank
name	27

1 EDGES / 106 IN DATABASE



# WHAT COULD YOU ACCOMPLISH IF YOU COULD:

- Empower faster and more informed decision-making
- Leverage lessons of the past to minimize waste, rework, re-invention and redundancy
- Reduce the learning curve for new employees
- Enhance and extend existing content and document management systems

## JSC Knowledge Architecture Services:

- . RStudio Server
- . Shiny Server
- . Neo4j and MongoDB
- . Visualization Services
- . Data Analysis
- . Goldfire Search
- . Wiki Farm
- . Code Sharing and Project collaboration
- . Training

# Contact Information



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**QUESTIONS?**